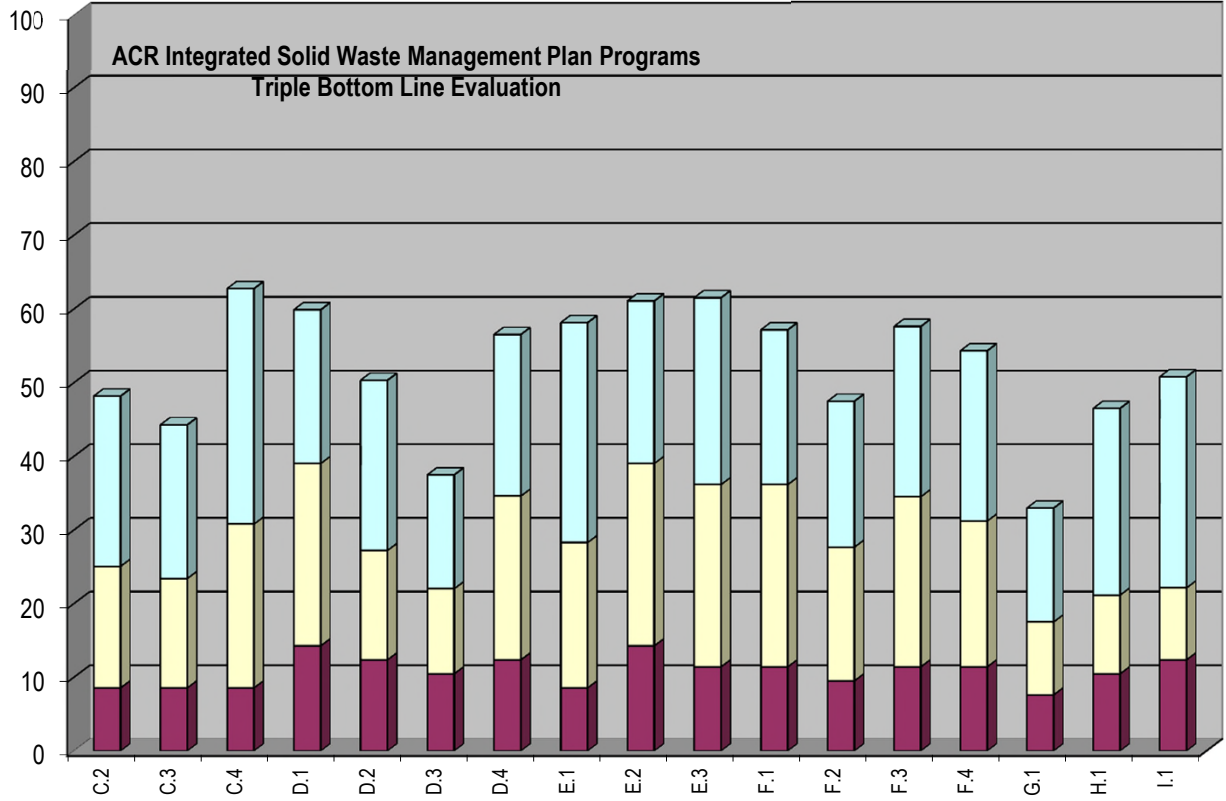
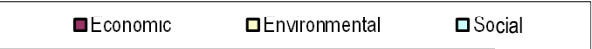


Option	Description	Social Effect Potential	Environmental Effect Potential	Economic Effect Potential	Total	Overall Ranking
Best Possible Score		33	33	34	100	
C.2	Standardize curbside collection	23.1	16.5	8.568	48.168	12
C.3	Harmonize drop-off systems	20.856	14.85	8.568	44.274	15
C.4	Harmonize promotional and education programs	31.944	22.242	8.568	62.754	1
D.1	Develop organics diversion strategy	20.856	24.75	14.28	59.886	4
D.2	Standardize Organics Diversion Services	23.1	14.85	12.376	50.326	11
D.3	Analyze Organics Systems Resiliency and Capacity	15.444	11.55	10.472	37.466	16
D.4	Optimize Organics Collection	21.912	22.242	12.376	56.53	8
E.1	Engage IC&I Sector	29.832	19.734	8.568	58.134	5
E.2	Develop IC&I Waste Management Strategy	22.044	24.75	14.28	61.074	3
E.3	Develop an IC&I Waste Diversion Toolkit	25.344	24.75	11.424	61.518	2
F.1	Develop a C&D Waste Management Strategy	20.988	24.75	11.424	57.162	7
F.2	Expand Land for C&D recycling at Landfill	19.8	18.15	9.52	47.47	13
F.3	Develop Construction Site Diversion Toolkit	23.1	23.1	11.424	57.624	6
F.4	Contractor Disposal and Materials Diversion Plans	23.1	19.8	11.424	54.324	9
G.1	Solid Waste System Capacity Review	15.444	9.9	7.616	32.96	17
H.1	Standardize Waste Collection Contract T&Cs	25.344	10.692	10.472	46.508	14
I.1	Waste Management Policy Review	28.644	9.768	12.376	50.788	10

ASSESSMENT CRITERIA	Best Possible	Standardize curbside collection	Harmonize drop-off systems	Harmonize promotional and education programs	Develop organics diversion strategy	Standardize Organics Diversion Services	Analyze Organics Systems Resiliency and Capacity	Optimize Organics Collection	Engage IC&I Sector	Develop IC&I Waste Management Strategy	Develop an IC&I Waste Diversion Toolkit
	C.2	C.3	C.4	D.1	D.2	D.3	D.4	E.1	E.2	E.3	
Social Effect Potential	33	23	21	32	21	23	15	22	30	22	25
Potential to improve diversion opportunities to ACR residents and visitors	5.28	vg	vg	vg	e	vg	a	e	a	vg	a
Potential to develop or enhance partnerships to achieve positive outcomes	11.22	vg	g	e	vg	vg	g	g	e	e	g
Potential to be transferrable to all member municipalities	16.5	g	g	e	a	g	a	g	e	a	e
Environmental Effect Potential	33	17	15	22	25	15	12	22	20	25	25
Potential to Reduce Solid Waste	12.54	g	g	vg	e	g	a	vg	g	e	e
Potential to Reduce Current GHG Emissions	8.25	vg	g	e	e	g	g	e	e	e	e
Potential to Reduce Toxics discharged into the environment	3.96	g	g	e	e	g	a	e	e	e	e
Potential for Highest Best Use Recycling	8.25	vg	vg	e	e	e	g	e	e	e	e
Economic Effect Potential	34	8.6	8.6	8.6	14	12	10	12	8.6	14	11
Potential to Increase Efficiency	9.52	vg	vg	g	e	e	vg	e	a	e	vg
Potential for Spin-off Economic Opportunities	4.76	p	p	g	e	g	g	g	e	e	vg
Potential to be Financially Sustainable Over the Long Term	14.96	g	g	p	e	g	e	e	e	e	e
Potential to Receive Grant Funding	4.76	a	a	e	e	a	a	vg	a	e	e
Total marks	100	48	44	63	60	50	37	57	58	61	62



Assessment criteria		Weighting	Best Possible
Social Effect Potential		100	33
	Potential to improve diversion opportunities to ACR residents and visitors	16	5.28
	Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22
	Potential to be transferrable to all member municipalities	50	16.5
Environmental Effect Potential		100	33
	Potential to Reduce Solid Waste	38	12.54
	Potential to Reduce Current GHG Emissions	25	8.25
	Potential to Reduce Toxics discharged into the environment	12	3.96
	Potential for Highest Best Use Recycling	25	8.25
Economic Effect Potential		100	34
	Potential to Increase Efficiency	28	9.52
	Potential for Spin-off Economic Opportunities	14	4.76
	Potential to be Financially Sustainable Over the Long Term	44	14.96
	Potential to Receive Grant Funding	14	4.76
Total marks		300	100

Option: **Standardize curbside collection** EBA

Description: **C.2**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		23	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	vg	4.22	muni service should increase with economy of scale providing more opportunities for residents
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	vg	8.98	munis can work together more easily
Potential to be transferrable to all member municipalities	50	16.50	g	9.90	specs could be used by any muni
Environmental Effect Potential	100	33		17	
Potential to Reduce Solid Waste	38	12.54	g	7.52	higher standards are easier with larger contracts
Potential to Reduce Current GHG Emissions	25	8.25	vg	6.60	partnering will reduce trucking distances
Potential to Reduce Toxics discharged into the environment	12	3.96	g	2.38	more control to collect more materials
Potential for Highest Best Use Recycling	25	8.25	vg	6.60	more control to up standards and choices
Economic Effect Potential	100	34		9	
Potential to Increase Efficiency	28	9.52	vg	7.62	parnterships easier with common specs.
Potential for Spin-off Economic Opportunities	14	4.76	p	0.95	n/a
Potential to be Financially Sustainable Over the Long Term	44	14.96	g	8.98	residents pays for collection service now
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		48	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
 In concert with A3, C4, D2, D4, G1 and H1, determine opportunities for inter-municipal collaboration for collection frequency and acceptable materials. As more municipalities work together and develop higher standard service requirements and cooperate on RFPs, there is a good chance to reduce unity costs or expand on materials collected for same price.

Option: **Harmonize drop-off systems**

EBA

Description: **C.3**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		21	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	vg	4.22	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	g	6.73	not as strong as curbside programs
Potential to be transferrable to all member municipalities	50	16.50	g	9.90	
Environmental Effect Potential	100	33		15	
Potential to Reduce Solid Waste	38	12.54	g	7.52	
Potential to Reduce Current GHG Emissions	25	8.25	g	4.95	not as strong as curbside programs
Potential to Reduce Toxics discharged into the environment	12	3.96	g	2.38	
Potential for Highest Best Use Recycling	25	8.25	vg	6.60	
Economic Effect Potential	100	34		9	
Potential to Increase Efficiency	28	9.52	vg	7.62	
Potential for Spin-off Economic Opportunities	14	4.76	p	0.95	
Potential to be Financially Sustainable Over the Long Term	44	14.96	g	8.98	
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		44	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
 In concert with A3, C4, D2, D4, G1 and H1, determine opportunities for either inter municipal utilization of existing depots or establish new depots as a support system for the curbside collection system or as the primary method of material management. Similar reasoning to cooperating on curbside programs for scoring.

Option: **Harmonize promotional and education programs**

EBA

Description: **C.4**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		32	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	vg	4.22	Great opportunity as this assists in changing habits in a big way.
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	e	11.22	Exceptional opportunity for partnering
Potential to be transferrable to all member municipalities	50	16.50	e	16.50	All munis could benefit
Environmental Effect Potential	100	33		22	
Potential to Reduce Solid Waste	38	12.54	vg	10.03	With greater education and promotion there will be greater diversion.
Potential to Reduce Current GHG Emissions	25	8.25	e	8.25	All environmental impacts are reduced with increased diversion.
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	
Potential for Highest Best Use Recycling	25	8.25	e	8.25	
Economic Effect Potential	100	34		9	
Potential to Increase Efficiency	28	9.52	g	5.71	
Potential for Spin-off Economic Opportunities	14	4.76	g	2.86	
Potential to be Financially Sustainable Over the Long Term	44	14.96	p	2.99	program most likely will always require government funding
Potential to Receive Grant Funding	14	4.76	e	4.76	
Total marks	300	100		63	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
In concert with A3, C4, D2, D4, G1 and H1, determine opportunities for multimunicipal cooperation on the design and messaging for promotion and educational materials. Great opportunity to cooperate and bundle services with common requirements for all municipalities that should save on program costs or allow for additional materials.

Option: **Develop organics diversion strategy**

EBA

Description: **D.1**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		21	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	e	5.28	Could develop opportunities for all organics to be collected
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	vg	8.98	munis will all be welcome to participate
Potential to be transferrable to all member municipalities	50	16.50	a	6.60	includes as many munis as wanted in ACR
Environmental Effect Potential	100	33		25	
Potential to Reduce Solid Waste	38	12.54	e	12.54	reduce major part of waste stream
Potential to Reduce Current GHG Emissions	25	8.25	e	8.25	reduces organics the source of methane in landfills
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	organics lower pH liberating metals with leachate contact with soils
Potential for Highest Best Use Recycling	25	8.25	e	8.25	great opportunity to strive for higher use end products
Economic Effect Potential	100	34		14	
Potential to Increase Efficiency	28	9.52	e	9.52	strategic initiative will improve efficiency in region
Potential for Spin-off Economic Opportunities	14	4.76	e	4.76	Many business opportunities for soil products
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	
Potential to Receive Grant Funding	14	4.76	e	4.76	typically a very good candidate for grants
Total marks	300	100		60	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
 Develop a comprehensive Organics Diversion Strategy that engages all sectors and develops clear programs to reduce compostable organics in a regional sense, building on existing organics collection and processing systems currently in place.

Option: **Standardize Organics Diversion Services**

EBA

Description: **D.2**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		23	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	vg	4.22	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	vg	8.98	
Potential to be transferrable to all member municipalities	50	16.50	g	9.90	
Environmental Effect Potential	100	33		15	
Potential to Reduce Solid Waste	38	12.54	g	7.52	
Potential to Reduce Current GHG Emissions	25	8.25	g	4.95	
Potential to Reduce Toxics discharged into the environment	12	3.96	g	2.38	
Potential for Highest Best Use Recycling	25	8.25	e	8.25	
Economic Effect Potential	100	34		12	
Potential to Increase Efficiency	28	9.52	e	9.52	
Potential for Spin-off Economic Opportunities	14	4.76	g	2.86	
Potential to be Financially Sustainable Over the Long Term	44	14.96	g	8.98	
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		50	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Begin the process of standardizing organics collection across the region; add food scraps for jurisdictions and sectors that currently do not collect these separately. Similar scores as curbside and depot collection services.

Option: Analyze Organics Systems Resiliency and Capacity

EBA

Description: D.3

Assessed by: EBA

Date: 16-Jul-13

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		15	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	a	2.11	n/a
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	g	6.73	partnering on resulting system enhancements
Potential to be transferrable to all member municipalities	50	16.50	a	6.60	
Environmental Effect Potential	100	33		12	
Potential to Reduce Solid Waste	38	12.54	a	5.02	
Potential to Reduce Current GHG Emissions	25	8.25	g	4.95	with strategic location of facilities can reduce truck traffic
Potential to Reduce Toxics discharged into the environment	12	3.96	a	1.58	
Potential for Highest Best Use Recycling	25	8.25	g	4.95	
Economic Effect Potential	100	34		10	
Potential to Increase Efficiency	28	9.52	vg	7.62	efficiency should improve with recommendation from this study
Potential for Spin-off Economic Opportunities	14	4.76	g	2.86	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	Planning for these things should greatly improve opportunity to be financially sustainable
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		37	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Analyze the organics system resilience and capacity with more accurate data to ensure that current facilities are stable and have the ability to process existing organic materials well into the future. Despite the low score as a result of the criteria selected; this is considered an important study to do in light of better statistics of future processing capacity and feedstock increases.

Option: **Optimize Organics Collection** EBA

Description: **D.4**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		22	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	e	5.28	Collecting organics weekly should reduce contamination of recyclables.
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	g	6.73	
Potential to be transferrable to all member municipalities	50	16.50	g	9.90	
Environmental Effect Potential	100	33		22	
Potential to Reduce Solid Waste	38	12.54	vg	10.03	Similar to stragic planning for env. Effect
Potential to Reduce Current GHG Emissions	25	8.25	e	8.25	
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	
Potential for Highest Best Use Recycling	25	8.25	e	8.25	
Economic Effect Potential	100	34		12	
Potential to Increase Efficiency	28	9.52	e	9.52	partnering will improve efficiency
Potential for Spin-off Economic Opportunities	14	4.76	g	2.86	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	ditto on all curbside programs
Potential to Receive Grant Funding	14	4.76	vg	3.81	strong candidate with GHG reduction benefits and transferability of program
Total marks	300	100		57	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Examine the collection frequency for organics and other waste streams to optimize resource utilization and diversion while reducing health and environmental issues for residents. Optimizing organics collection to include food scraps is a major strategy to meet waste reduction targets and should be considered a high priority program.

Option: **Engage IC&I Sector** EBA

Description: **E.1**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		30	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	a	2.11	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	e	11.22	should develop numerous partnering opportunities
Potential to be transferrable to all member municipalities	50	16.50	e	16.50	
Environmental Effect Potential	100	33		20	
Potential to Reduce Solid Waste	38	12.54	g	7.52	for all environmental effect criterion, engaging the business community will improve cooperation and awareness to reduce
Potential to Reduce Current GHG Emissions	25	8.25	e	8.25	
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	
Potential for Highest Best Use Recycling	25	8.25	e	8.25	
Economic Effect Potential	100	34		9	
Potential to Increase Efficiency	28	9.52	a	3.81	Greater feedstock from landscapers and restaurants provide larger feedstock
Potential for Spin-off Economic Opportunities	14	4.76	e	4.76	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		58	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Engage the IC&I sector in a meaningful, constructive dialogue to identify opportunities for understanding and collaboration to address waste diversion issues. This is a primary sector that needs to be encourage to reduce their waste if the ACR wants to meet reduction targets.

Option: **Develop IC&I Waste Management Strategy** EBA

Description: **E.2**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		22	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	vg	4.22	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	e	11.22	
Potential to be transferrable to all member municipalities	50	16.50	a	6.60	
Environmental Effect Potential	100	33		25	
Potential to Reduce Solid Waste	38	12.54	e	12.54	
Potential to Reduce Current GHG Emissions	25	8.25	e	8.25	
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	
Potential for Highest Best Use Recycling	25	8.25	e	8.25	
Economic Effect Potential	100	34		14	
Potential to Increase Efficiency	28	9.52	e	9.52	
Potential for Spin-off Economic Opportunities	14	4.76	e	4.76	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	
Potential to Receive Grant Funding	14	4.76	e	4.76	likely a strong candidate for a grant
Total marks	300	100		61	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Develop a comprehensive IC&I Waste Management Strategy that addresses long term capacity, considers available similar models to provide a reward and encouragement system, and uses an education, facilitation and legislation approach (in that order) to motivate change. For similar reasons as other Strategic Initiatives, this will be a key way to improve diversion, efficiency and all the related attributes.

Option: **Develop an IC&I Waste Diversion Toolkit** EBA

Description: **E.3**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		25	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	a	2.11	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	g	6.73	
Potential to be transferrable to all member municipalities	50	16.50	e	16.50	toolkit could be used by all munis
Environmental Effect Potential	100	33		25	
Potential to Reduce Solid Waste	38	12.54	e	12.54	will greatly improve business efforts if used to divert SW
Potential to Reduce Current GHG Emissions	25	8.25	e	8.25	GHG reduction with increase in recycling reducing resource extraction emissions
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	similar to GHG reduction
Potential for Highest Best Use Recycling	25	8.25	e	8.25	fibre grades are more easily collected by haulers with larger feedstocks and higher quality paper
Economic Effect Potential	100	34		11	
Potential to Increase Efficiency	28	9.52	vg	7.62	for business using a comprehensive waste reduction tool kit.
Potential for Spin-off Economic Opportunities	14	4.76	vg	3.81	business could work together and invite innovate waste recyclers
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	should reduce costs from current
Potential to Receive Grant Funding	14	4.76	e	4.76	strong candidate since ICI is not regulated much in this regard
Total marks	300	100		62	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Increased IC&I waste reduction depends on the IC&I sectors' understanding of benefits and procedures. User-friendly materials such as an IC&I Waste Diversion Tool Kit will educate management and staff about the benefits of proactive waste management and about convenient and cost-saving procedures. Having an outreach program with this kind of tool kit should greatly encourage and assist businesses in reducing wastes.

Option: **Develop a C&D Waste Management Strategy** EBA

Description: **F.1**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		21	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	g	3.17	will provide more oppourtunies for the demo, construction and renovation waste types
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	e	11.22	
Potential to be transferrable to all member municipalities	50	16.50	a	6.60	
Environmental Effect Potential	100	33		25	
Potential to Reduce Solid Waste	38	12.54	e	12.54	
Potential to Reduce Current GHG Emissions	25	8.25	e	8.25	
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	
Potential for Highest Best Use Recycling	25	8.25	vg	6.60	
Economic Effect Potential	100	34		11	
Potential to Increase Efficiency	28	9.52	vg	7.62	
Potential for Spin-off Economic Opportunities	14	4.76	vg	3.81	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	
Potential to Receive Grant Funding	14	4.76	e	4.76	most likely a strong candidate
Total marks	300	100		57	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Develop a waste management strategy that addresses the long term capacity issues, hamonize materials collected; builds on current C&D waste diversion initiatives; encourages the provincial government to expand the number of materials legislated under the Designated Material Recycling and Management Regulation; and considers banning certain materials from disposal. Scoring similar to IC&I and Organics regional strategies.

Option: **Expand Land for C&D recycling at Landfill** EBA

Description: **F.2**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		20	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	g	3.17	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	g	6.73	
Potential to be transferrable to all member municipalities	50	16.50	g	9.90	
Environmental Effect Potential	100	33		18	
Potential to Reduce Solid Waste	38	12.54	vg	10.03	making this a focus with additional facilities should increase diversion
Potential to Reduce Current GHG Emissions	25	8.25	g	4.95	
Potential to Reduce Toxics discharged into the environment	12	3.96	vg	3.17	many recyclable materials in this sector contain significant toxics
Potential for Highest Best Use Recycling	25	8.25	g	4.95	regrading dimensional lumber or reuse for non structural framing is but one example
Economic Effect Potential	100	34		10	
Potential to Increase Efficiency	28	9.52	g	5.71	
Potential for Spin-off Economic Opportunities	14	4.76	vg	3.81	Reuse building stores are a good example
Potential to be Financially Sustainable Over the Long Term	44	14.96	g	8.98	
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		47	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Expand or create space at existing landfills to provide areas to sort out recyclable C&D materials while other materials are stockpiled for other uses such as alternate daily cover at the landfill or feedstock for energy-from-waste facilities. Having additional facilities at the landfill will attract more contractors and residents to divert these materials if in-part encouraged by differential tipping fees. The one-stop-shop will provide greater convenience than altern.

Option: **Develop Construction Site Diversion Toolkit** EBA

Description: **F.3**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		23	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	a	2.11	all areas similar to IC&I tool kit advantages
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	a	4.49	
Potential to be transferrable to all member municipalities	50	16.50	e	16.50	
Environmental Effect Potential	100	33		23	
Potential to Reduce Solid Waste	38	12.54	e	12.54	
Potential to Reduce Current GHG Emissions	25	8.25	vg	6.60	
Potential to Reduce Toxics discharged into the environment	12	3.96	e	3.96	
Potential for Highest Best Use Recycling	25	8.25	vg	6.60	
Economic Effect Potential	100	34		11	
Potential to Increase Efficiency	28	9.52	vg	7.62	
Potential for Spin-off Economic Opportunities	14	4.76	vg	3.81	
Potential to be Financially Sustainable Over the Long Term	44	14.96	vg	11.97	
Potential to Receive Grant Funding	14	4.76	e	4.76	
Total marks	300	100		58	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
 Immediately develop a Contractors 'Construction Site Diversion Toolkit' to be provided through the Building Permit system to inform Contractors on choices they can make to source separate materials to increase diversion. Similar to the IC&I toolkit the C&D tool kit as proven at many other munis to be a strong encouragement for contractors to source separate materials for recycling on construction sites.

Option: **Contractor Disposal and Materials Diversion Plans** EBA

Description: **F.4**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		23	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	a	2.11	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	a	4.49	need to be careful and implement in a phased way to ensure industry can adjust
Potential to be transferrable to all member municipalities	50	16.50	e	16.50	munis have similar systems under the federal building code
Environmental Effect Potential	100	33		20	
Potential to Reduce Solid Waste	38	12.54	vg	10.03	high potential to reduce const. and demo waste
Potential to Reduce Current GHG Emissions	25	8.25	vg	6.60	
Potential to Reduce Toxics discharged into the environment	12	3.96	vg	3.17	
Potential for Highest Best Use Recycling	25	8.25	vg	6.60	
Economic Effect Potential	100	34		11	
Potential to Increase Efficiency	28	9.52	vg	7.62	
Potential for Spin-off Economic Opportunities	14	4.76	vg	3.81	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	can collect fees for this element, but most work done by contractors
Potential to Receive Grant Funding	14	4.76	vg	3.81	
Total marks	300	100		54	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
 After initial education and promotion of better C&D material management in the first couple of years, set up a system in cooperation with all municipalities to require both proper disposal and materials diversion plans from contractors along with a system of enforcement by linking material management practices to Development Permits. Very strong candidate if implemented in stages to require contractor to recycle materials as part of the permit system.

Option: **Solid Wate System Capacity Review** EBA

Description: **G.1**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		15	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	a	2.11	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	g	6.73	
Potential to be transferrable to all member municipalities	50	16.50	a	6.60	
Environmental Effect Potential	100	33		10	
Potential to Reduce Solid Waste	38	12.54	a	5.02	
Potential to Reduce Current GHG Emissions	25	8.25	a	3.30	
Potential to Reduce Toxics discharged into the environment	12	3.96	a	1.58	
Potential for Highest Best Use Recycling	25	8.25	g	4.95	
Economic Effect Potential	100	34		8	
Potential to Increase Efficiency	28	9.52	g	5.71	
Potential for Spin-off Economic Opportunities	14	4.76	a	1.90	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		33	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	acceptable	40%
p	poor	20%
n	very poor	0%

Overall Comment
Develop standards for waste and recycling collection programs. Very similar scoring to organics focused effort and could work effectively to improve overall efficiency and provide long term assured facilities to avoid capacity issues. If this program was chosen it would be done in tandem with the organics study to reduce costs.

Option: **Standardize Waste Collection Contract T&Cs** EBA

Description: **H.1**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		25	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	a	2.11	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	g	6.73	
Potential to be transferrable to all member municipalities	50	16.50	e	16.50	
Environmental Effect Potential	100	33		11	
Potential to Reduce Solid Waste	38	12.54	a	5.02	
Potential to Reduce Current GHG Emissions	25	8.25	a	3.30	
Potential to Reduce Toxics discharged into the environment	12	3.96	g	2.38	
Potential for Highest Best Use Recycling	25	8.25	e	8.25	
Economic Effect Potential	100	34		10	
Potential to Increase Efficiency	28	9.52	e	9.52	
Potential for Spin-off Economic Opportunities	14	4.76	p	0.95	
Potential to be Financially Sustainable Over the Long Term	44	14.96	a	5.98	
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		47	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
Review the capacity of the solid waste management system (for all waste streams). This program would simply standardize contractual terms that would be used by municipalities for their own contracts. Similar to C.2, but more of just a paper exercise independent of partnering and collaboration.

Option: **Waste Management Policy Review**

EBA

Description: **I.1**

Assessed by: **EBA**

Date: **16-Jul-13**

Assessment criteria	Weighting	Best Possible	Assessment	Total	Brief Comments
Social Effect Potential	100	33		29	
Potential to improve diversion opportunities to ACR residents and visitors	16	5.28	g	3.17	
Potential to develop or enhance partnerships to achieve positive outcomes	34	11.22	vg	8.98	
Potential to be transferrable to all member municipalities	50	16.50	e	16.50	additional provincial drive programs are available to all
Environmental Effect Potential	100	33		10	
Potential to Reduce Solid Waste	38	12.54	vg		greater legislated control will allow stronger efforts to divert waste
Potential to Reduce Current GHG Emissions	25	8.25	vg	6.60	
Potential to Reduce Toxics discharged into the environment	12	3.96	vg	3.17	
Potential for Highest Best Use Recycling	25	8.25	vg	6.60	
Economic Effect Potential	100	34		12	
Potential to Increase Efficiency	28	9.52	e	9.52	much could be paid for by producers or fees collected through licensing for example.
Potential for Spin-off Economic Opportunities	14	4.76	g	2.86	
Potential to be Financially Sustainable Over the Long Term	44	14.96	e	14.96	Producer responsibility has the potential to save taxpayer significant funds.
Potential to Receive Grant Funding	14	4.76	a	1.90	
Total marks	300	100		51	

Scoring %		
e	excellent	100%
vg	very good	80%
g	good	60%
a	neutral	40%
p	poor	20%
n	very poor	0%

Overall Comment
 Lobby Alberta Environment and Sustainable Resource Development (ESRD) to review current provincial waste management policies. Shifting more responsibility to the producers and gaining more legislated control over the private sector facilities (e.g. facility licenses) is considered a strong measure to achieve targets especially in the IC&I and C&D sectors.

C.4	Harmonize promotional and education programs	1
E.3	Develop an ICI waste diversion toolkit	2
E.2	Develop ICI waste management strategy	3
D.1	Develop organics diversion strategy	4
E.1	Engage ICI sector	5
F.3	Develop construction site diversion toolkit	6
F.1	Develop a C&D waste management strategy	7
D.4	Optimize organics collection	8
F.4	Proper disposal and materials diversion plans from contractors	9
I.1	Lobby for review of ESRD policies	10
D.2	Standardize organics diversion services	11
C.2	Standardize curbside collection	12
F.2	Expand land used for C&D recycling at landfill	13
H.1	Standardize waste collection terms and conditions	14
C.3	Harmonize drop-off systems	15
D.3	Analyze systems resiliency and capacity	16
G.1	Review system capacity	17